



TOWN OF
VICTORIA PARK

Financial Activity Statement Report

For the month ended 30 June 2023



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VIC PARK

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Statement of Financial Activity Variances

Material Variances Defined

For the purposes of reporting the material variances in the Statement of Financial Activity (by both nature or type and by business unit, material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Before commenting on each of the specific material variances identified it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected nature/type or business unit that significantly contribute to the variance will be highlighted.

Following parts explain the material variances:

1. Period Variation – Relates specifically to the value of the variance between the Budget and Actual figures for the period being reviewed.
2. Primary Reason – Explains the primary reasons for the period variance. As the review is aimed at a higher-level analysis, only major contributing factors are reported.

Material Variances Explained

The Financial statements are presented based on the new organisational structure.

As shown in the in the Statement of Financial Activity (contained within this document), the following variances have been identified -

Statement of Financial Activity - By Nature or Type

Revenue from Operating Activities

- **Fees and Charges**

- The period variation is favourable to period budget by \$193,974.
- The variation predominantly relates to higher than expected revenue for private works, street tree fee for street operations, leases, fees and charges for waste services for street operations, charges for development application and subdivision fees.

- **Service Charges**

- The period variation is favourable to period budget by \$359,792.
- The variation predominantly relates to NRUPP underground power payments for Victoria Park East, Victoria Park West and Carlisle charges compared to the budgeted charges.

- **Interest Earnings**

- The period variation is favourable to period budget by \$433,015.
- The variation predominantly relates to higher-than-expected interest rates and interest earned from investments.

- **Other Revenue**

- The period variation is favourable to period budget by \$272,781.
- The variation predominantly relates to LSL from other councils, worker compensation recovered, Tamala Park revenue and fines enforcement recoups revenue recovered more than budgeted.

- **Profit on disposal of assets**

- The period variation is unfavourable to period budget by \$1,597,280.
- The variation predominantly relates to a delay on processing the disposal of assets which will be processed once we have finalised year end journals.

- **Net Profit from Associates**

- The period variation is favourable to period budget by \$416,668.
- The variation predominantly relates to more Tamala Park dividend received than budgeted.

Expenditure from Operating Activities

- **Materials and Contracts**

- The period variation is favourable to period budget by \$2,293,072.
- The variation predominantly relates to delays in operating projects as there have been difficulties sourcing contractors to undertake works.

- **Utility charges**

- The period variation is favourable to period budget by \$106,128.
- The variation predominantly relates timing issues with receiving the invoices.

- **Depreciation on Non-Current Assets**

- The period variation is favourable to period budget by \$9,934,933.
- The variation predominantly relates to the depreciation which will be processed as a part of the end of the financial year adjustments.

- **Interest Expenses**

- The period variation is favourable to period budget by \$60,513.
- The variation predominantly relates to interest expenses journals which will be processed as part of year-end financial adjustments.

- **Other expenditure**

- The period variation is favourable to period budget by \$303,438.
- The variation predominantly relates a variance on sponsorships and write-offs processed.

- **Loss on Disposal of assets**

- The period variation is favourable to period budget by \$26,417.
- The variation predominantly relates to depreciation adjustment which will be processed as part of year-end financial adjustments.

Investing Activities

- **Payments from non-operating grants, subsidies and contribution**

- The period variation is unfavourable to period budget by \$2,118,034.
- The variation predominantly relates to the capital funding grants not being received due to delays on finalising and acquitting projects.

- **Proceeds from disposal of assets**

- The period variation is unfavourable to period budget by \$3,836,396.
- The variation predominantly relates to journals which will be processed which will be processed as a part of the financial year adjustments.

- **Payments for Property, Plant, Equipment and Infrastructure**

- The period variation is unfavourable to period budget by \$9,136,881.
- The variation predominantly relates to the delays on capital projects being undertaken due to difficulties sourcing contractors to undertake works and staff vacancies limiting the management of projects.

Financing Activities

- **Transfers from Reserves**

- The period variation is unfavourable to period budget by \$9,909,165.
- The variation predominantly relates to reserves journals which will be processed as a part of the end of the financial year adjustments.

- **Transfer to Reserves**

- The period variation is unfavourable to period budget by \$9,706,686.
- The variation predominantly relates to reserves journals which will be processed as a part of the end of the financial year adjustments.

Statement of Financial Activity - By Business Unit

Operating Revenue

Chief Executive Office

No material variance to report.

Community Planning

- **Environment Health**

- The period variation is unfavourable to period budget by \$37,772.
- The variation predominantly relates to food business fees and charges revenue for food business.

- **Place Planning**

- The period variation is unfavourable to period budget by \$207,301.
- The variation predominantly relates to state government grants not received as budgeted.

- **Urban Planning**

- The period variation is favourable to period budget by \$125,829.
- The variation predominantly relates to increased revenue from planning fees and charges received in the last few months which exceeded the anticipated revised budgeted. The Town

has recently received several significant development applications where the works proposed are of a higher value.

Finance

• **Aqualife**

- The period variation is unfavourable to period budget by **\$375,273**.
- The variation predominantly relates to lower-than-expected direct debit membership revenue, swim school entry, recreational swimming, less fees and charges group fitness charges.

• **Budgeting**

- The period variation is unfavourable to period budget by **\$1,597,280**.
- The variation predominantly relates to depreciation, leave and oncost allocations which will be processed as a part of the end of the financial year adjustments.

• **Corporate Funds**

- The period variation is favourable to period budget by **\$1,717,578**.
- The variation predominantly relates to higher-than-expected Tamala Park Revenue, interim rate revenue, interest earnings for reserve funds and Financial Assistance Grants and Federal Local Grants.

• **Financial Services**

- The period variation is favourable to period budget by **\$136,659**.
- The variation predominantly relates to higher-than-expected revenue for instalment arrangements, property enquiry fees, deferred rates, and late payment interest.

• **Leisure Life**

- The period variation is favourable to period budget by **\$127,503**.
- The variation predominantly relates to more than budgeted revenue earned for leisure life for fees and charges.

• **Parking**

- The period variation is unfavourable to period budget by **\$154,076**.
- The variation predominantly relates to below forecast court-imposed charges. This amount is difficult to predict as it relies on the number parking infringements being moved to FEW and the relevant fees being paid. Also, the other reasons are below forecast infringement revenue due to staffing shortages with multiple resignations.

Operations

• **Asset Planning**

- The period variation is favourable to period budget by **\$292,415**.
- The variation predominantly relates to underground power payments for services charges received more than budgeted.

- **Parks and Reserves**

- The period variation is unfavourable to period budget by **\$310,894**.
- The variation predominantly relates to awaiting grant funding for Harold Rossiter Lighting project.

- **Street Improvement**

- The period variation is unfavourable to period budget by **\$76,697**.
- The variation predominantly relates to the Belmont Park racecourse development supervision fee received in a previous financial year. This fund is required to assist Street Improvement to engage consultants to assist with managing the Town's aspects of the development supervision works.

- **Street Operations**

- The period variation is unfavourable to period budget by **\$1,627,228**.
- The variation predominantly relates to capital contributions for operations not received as budgeted, State government grant, the external capital funding MRRG and MRWA Funding not yet received fully.

- **Waste Services**

- The period variation is favourable to period budget by **\$343,347**.
- The variation predominantly relates to bin charge income from non-rated properties that has not been budgeted and remain in surplus at the end of the year.

Operating Expense

Chief Executive Office

- **Chief Executive Office**

- The period variation is favourable to period budget by **\$90,076**.
- The variation predominantly relates to package benefits, refreshment and receptions, and corporate subscriptions utilised less as budgeted.

- **Communications and Engagement**

- The period variation is favourable to period budget by **\$109,788**.
- The variation predominantly relates to the less than budgeted marketing cost and postage and freight charges.

- **Customer Relations**

- The period variation is unfavourable to period budget by **\$131,237**.
- The variation predominantly relates to salaries for customer relations more than budgeted.

- **Governance and Strategy**

- The period variation is favourable to period budget by \$105,951.
- The variation predominantly relates to lower program expenses costed for elected member training and meeting fees, unspent allocations for sponsorship, contribution and donations, members fees and allowances, members travel, refreshments and reception costs. Also, there is unspent in legal services, internal audit services, unspent allocation for salaries due to no governance coordinator, internal audit activities.

- **People and Culture**

- The period variation is favourable to period budget by \$69,096.
- The variation predominantly relates to lower program expenses costed and traineeships has not commenced yet for this financial year.

- **Building Services**

- The period variation is favourable to period budget by \$55,643.
- The variation predominantly relates temporary cost savings in staff salaries as less agency staff was required and no major need for legal costs.

- **Community Development**

- The period variation is favourable to period budget by \$181,778.
- The variation predominantly relates to underspend due to vacancies (Families & Youth, Safer neighbourhoods Officer and Health Community Officer), phasing of various projects/initiatives and underutilisation of training budget based on phasing. Families, Youth and Homelessness initiatives which has been decided to not progress as planning to utilise resources.

- **Events, Arts and Funding**

- The period variation is favourable to period budget by \$161,420.
- The variation predominantly relates to staff salaries savings in bookings, less maintenance required for creative arts, events and initiatives expense less than budgeted.

- **Place Planning**

- The period variation is favourable to period budget by \$493,481.
- The variation predominantly relates to Oats Street Precinct Planning, Economic Development Program under budget and some savings in consultancy general and urban forest strategy expenses.

- **Urban Planning**

- The period variation is favourable to period budget by \$109,334.
- The variation predominantly relates to ongoing staff vacancies, advertisement and insurance expenses, legal and consultancy services, and Design Review Panel.

Finance

- **Aqualife**

- The period variation is unfavourable to period budget by **\$109,410**.
- The variation predominantly relates to higher employee costs within the creche, gym, recreational salaries and swim school salaries.

- **Budgeting**

- The period variation is favourable to period budget by **\$9,629,143**.
- The variation predominantly relates to depreciation expenses and leave allocations which will be processed as part of the financial year process.

- **Corporate Funds**

- The period variation is favourable to period budget by **\$157,197**.
- The variation predominantly relates to some savings in interest expense on various loans which will be reviewed at the year end financial process and worker compensation was recovered more than budgeted.

- **Financial Services**

- The period variation is favourable to period budget by **\$144,928**.
- The variation predominantly relates to the employee costs saving in procurement area and minor savings in bank and finance charges.

- **Leisure Life**

- The period variation is favourable to period budget by **\$69,510**.
- The variation predominantly relates to salaries savings in gym, creche and bingo payouts.

- **Parking**

- The period variation is favourable to period budget by **\$162,287**.
- The variation predominantly relates to salaries and wages costs below forecast. Also, the consultancy general was not fully utilised and there were some savings on software expenses, paid parking operation and FER lodgement costs and some savings on signage expenses.

- **Ranger Services**

- The period variation is favourable to period budget by **\$29,552**.
- The variation predominantly relates to savings on vehicle operations due to staffing shortages and other minor variances.

- **Technology and Digital Strategy**

- The period variation is favourable to period budget by **\$854,436**.
- The variation predominantly relates to a variation in hardware and software costs and savings in the salaries for this financial year.

Operations

• **Asset Planning**

- The period variation is favourable to period budget by \$287,181.
- The variation predominantly relates to number of vacant positions resulting in lower than anticipated employment cost and there is a significant savings achieved by Western Power for the SUPP6 Projects.

• **Environment**

- The period variation is unfavourable to period budget by \$90,224.
- The variation predominantly relates to climate impact reporting and review and higher salaries as budgeted.

• **Fleet Services**

- The period variation is favourable to period budget by \$45,746.
- The variation predominantly relates to less agency staff requirements and plant allocations which will be processed as part of the financial year adjustments.

• **Operations Office**

- The period variation is unfavourable to period budget by \$248,837.
- The variation predominantly relates to employee costs due to transfer of personnel to Operations Office.

• **Parks & Reserves**

- The period variation is favourable to period budget by \$314,113.
- The variation predominantly relates to resourcing issues with staff and contractors to undertake works and resulting in some reductions in service.

• **Project Management**

- The period variation is favourable to period budget by \$894,658.
- The variation predominantly relates consultancy costs for the projects –Archer/Mint Street Detailed design slow progress in detail design due to delays from external agencies combined with redesign works for intersections and Streetscape Upgrade slow progress as well due to additional detail design works for the streets, underspent in John Macmillan Precinct Planning , Taylor Macmillan Detailed Design, Higgins Park Masterplan and delays in Burswood Station East Stage 2 and delays in Burswood South Detailed Design due to resourcing issues.

• **Property Development and Leasing**

- The period variation is favourable to period budget by \$194,382.
- The variation predominantly relates to saving on legal consultancy costs for the projects, salary savings due to vacancies.

- **Street Improvement**

- The period variation is favourable to period budget by \$35,538.
- The variation predominantly relates to under spent in general consultancy, difficulty in attracting suitable staff to fill vacancies- Senior Design Engineers position has been vacant for more than 9 months and timing issue associated with payment of invoices.

- **Street Operations**

- The period variation is favourable to period budget by \$472,087.
- The variation predominantly relates to difficult in attracting technical staff to fill vacancies, underspent in salary and super contribution due to inability to attract new staff and general consultancy area, difficulties in the procurement of contractors, savings in Christmas decoration and inability to deliver the required level of road maintenance works due to the above reasons.

- **Waste Services**

- The period variation is unfavourable to period budget by \$981,574.
- The variation predominantly relates to higher inflation rates over the past 12 months, there has been a significant increase in bin collection and verge collection rates due to CPI increase and skilled labour shortage. Waste collection contractors had to pass on their inflation induced higher rates over the past 12 months (as per rise and fall provision of contract). These included the collection of waste bins, recycling bins, GO bins and verge collection (due to change of contract).

Capital Expense

Chief Executive Office

No material variance to report.

Community Planning

- **Place Planning**

- The period variation is favourable to period budget by \$394,534.
- The variation predominantly relates to the urban forest strategy for street trees.

Finance

- **Aqualife**

- The period variation is favourable to period budget by \$129,000.
- The variation predominantly relates to gym equipment renewals.

- **Technology and Digital Strategy**

- The period variation is favourable to period budget by \$105,874.
- The variation predominantly relates to IT capital project was less as budgeted.

Operations

- **Asset Planning**

- The period variation is favourable to period budget by \$435,929.
- The variation predominantly relates to building property renewals less than budgeted.

- **Fleet Services**

- The period variation is favourable to period budget by \$374,520.
- The variation predominantly relates to less fleet services as budgeted for engineering, street improvement and waste service area.

- **Parks and Reserves**

- The period variation is favourable to period budget by \$1,621,515.
- The variation predominantly relates to delays with capital works Harold Rossiter lighting project and Higgins Park which is carried forward for next financial year.

- **Street Operations**

- The period variation is favourable to period budget by \$5,786,974.
- The variation predominantly relates to delay in key projects- MRWA, Right of Way-Upgrades. Black spot underspent because the underground service location costs for Archer/Orrong intersection have escalated post design approval by MRWA. Administration is working with MRWA to cancel this project due to lack of funding. Right of Ways Upgrade - underspent due to building construction works in the vicinity which is taking longer than expected and procurement process. New road material design has been adopted for Ceres Ln which will cost less than the original design and will commence works on site as soon procurement process is complete (before end of this calendar year). Row 59 on hold pending adjacent development completion and Row 33 construction in progress, Archer Mint Project underspent, LRCI project completed but invoices yet to be received.

- **Waste Services**

- The period variation is favourable to period budget by \$40,477.
- The variation relates to purchase of new bins for the three bin GO system and there has been some delay in securing agency staff to deliver GO Bins.

Non-Operating Revenue

Finance

- **Corporate Funds**

- The period variation is unfavourable to period budget by \$14,859,487.
- The variation predominantly relates to reserve transfers which will be processed as a part of the end of the financial year adjustments.

Operations

- **Fleet Services**

- The period variation is unfavourable to period budget by \$59,431.
- The variation is predominantly relating to less sale proceeds from the vehicles in fleet operations.

Non-Operating Expenses

- **Corporate Funds**

- The period variation is favourable to period budget by \$11,274,572.
- The variation predominantly relates to journals for reserve transfers which will be processed as a part of the end of the financial year adjustments.

Non-Cash Adjustments

- **Profit and Loss**

- The period variation is unfavourable to period budget by \$1,530,863.
- The variation is predominantly relating to adjustments which will be processed as the part of the financial year.

- **Depreciation**

- The period variation is favourable to period budget by \$9,934,933.
- The variation predominantly relates to depreciation which will be processed as a part of the financial year adjustments.

Proposed Budget Amendments

There are no proposed budget amendments. Budget for 2023-2024 was adopted.

Accounting Notes

Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this document are:

Basis of Preparation

The document has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

The document has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this document.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

2021/22 Actual Balances

Balances shown in this document as 2021/22 Actual and audited.

Rounding Off Figures

All figures shown in this document, other than a rate in the dollar, are rounded to the nearest dollar.

Rates, Grants, Donations and Other Contributions

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature. Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

Goods and Services Tax

Revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the statement of financial position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to, the ATO is included with receivables on payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short-term borrowings in current liabilities.

Trade and Other Receivables

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Revenue arising from the sale of property is recognised as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

Fixed Assets

Each class of fixed asset is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the period in which they are incurred.

Revaluation

Certain asset classes may be re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes, where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the re-valued amount of the asset.

Those assets carried at a re-valued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be re-valued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Council has elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset. In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 September 2008 is not included as an asset of the Council.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings

30 - 40 years

Furniture and Equipment	4 – 10 years
Plant and Equipment	5 – 15 years
Sealed Roads - Clearing and Earthworks	Not depreciated.
- Construction and Road Base	5 – 80 years
- Original Surface / Major Resurface	5 – 80 years
Drainage	5 – 80 years
Pathways	5 – 80 years
Parks and Reserves	5 – 80 years

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

Capitalisation Threshold

Assets with a value below \$5,000 at the time of acquisition, are excluded from the assets reported in the financial report. These assets are instead reported as an expense in the year of acquisition.

Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e., trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus, or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current. They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses).

When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain, or loss, pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in profit or loss. Any cumulative decline in fair value is reclassified to profit or loss at this point.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Contract Assets

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116). For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting the Annual Budget, it was not possible to estimate the amount of impairment losses (if any) as at 30 June 2022. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Annual Budget.

Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

Lease Liabilities

The present value of future lease payments not paid at the reporting date, discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the Town are recognised as a liability until such time as the Town satisfies its obligations under the agreement.

Employee Benefits

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction, or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

Provisions

Provisions are recognised when the Town has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

Comparative Figures

Where required, comparative figures have been adjusted to conform to changes in presentation for the current reporting period.

Budget Comparative Figures

Unless otherwise stated, the Budget comparative figures shown in this Budget document relate to the original Budget estimate for the relevant item of disclosure.

Service Unit Definitions

The Town operations, as disclosed in this report, encompass the following service-oriented Service Units –

Chief Executive Office

Chief Executive Office

The Chief Executive Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Chief Executive Office functional area.

Communications and Engagement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

Customer Relations

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

Leadership and Governance

The Leadership and Governance Service Area is committed to responsibly managing the Town on behalf of the residents and ratepayers of the District through collaboration, knowledge-sharing and good governance.

Human Resources

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

Community Planning

Building Services

Building Services provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

Community Development

The Community Development team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

Community Planning Office

The Community Planning Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Community Planning functional area.

Digital Hub

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

Economic Development

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

Environmental Health

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

General Compliance

The General Compliance Area liaise with and direct property owners and developers to ensure built form building and planning requirements are adhered to at all times.

Healthy Community

The Healthy Community team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

Library Services

Library Services plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

Place Management

The Place Management Service Area implements programs, that are suitable for the particular targeted section of the community, to improve places within the District or, where the community is satisfied with the standard of operation, to maintain the already attained standard.

Strategic Town Planning

Strategic Town Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

Urban Planning

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

Finance

Aqualife

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

Budgeting

The Budgeting Area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

Corporate Funds

The Corporate Funds includes the management of loans, reserve fund transfers, restricted and trust funds, rate revenue and corporate grants funding.

Finance Office

The Finance Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Finance functional area.

Financial Services

The key role of Financial Services is to manage and control the Town's finances in a sound and prudent manner.

Information Systems and Records

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems and record management.

Leisurelife

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

Parking

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

Rangers

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

Operations

Asset Planning

Asset Planning provides services to manage and maintain Council facilities and their related assets.

Environment

The Environment Area is committed to preserving and enhancing natural areas and recognises not only the ecological benefits of protecting natural assets, but also the social and recreational benefits as well.

Fleet Services

Fleet Services oversees the various items of light fleet, heavy fleet and plant and equipment.

Operations Office

The Operations Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Operations functional area.

Parks and Reserves

The Parks and Reserves Section delivers high quality horticultural works to parks, reserves and streetscapes.

Project Management

Project Management assists in improving the standards of project management and project delivery and delivers nominated projects on behalf of the Town.

Property Development and Leasing

Property Management and Leasing assists in strategic property development projects and property leasing requirements on behalf of the Town.

Street Improvement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

Street Operations

Street Operations ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

Waste

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.

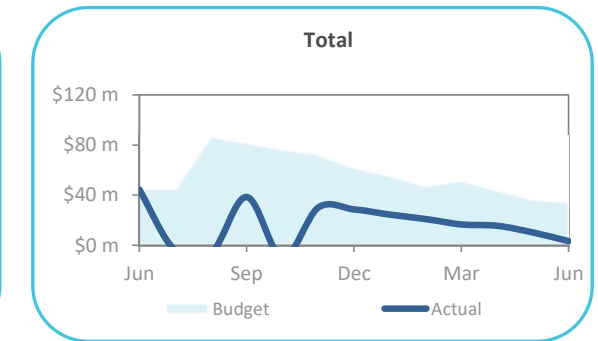
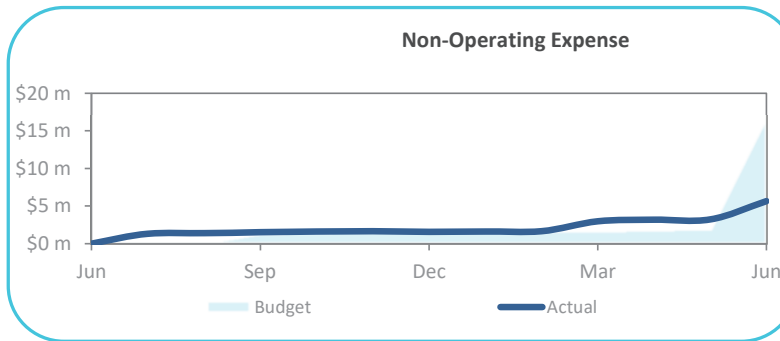
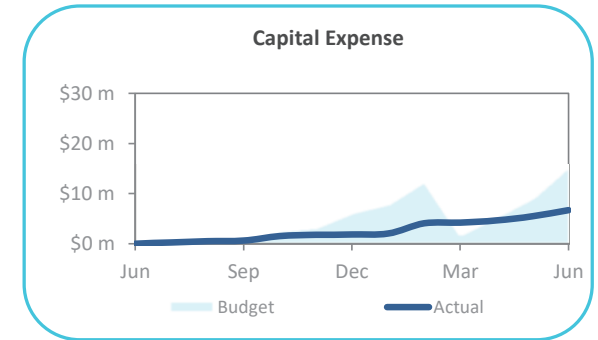
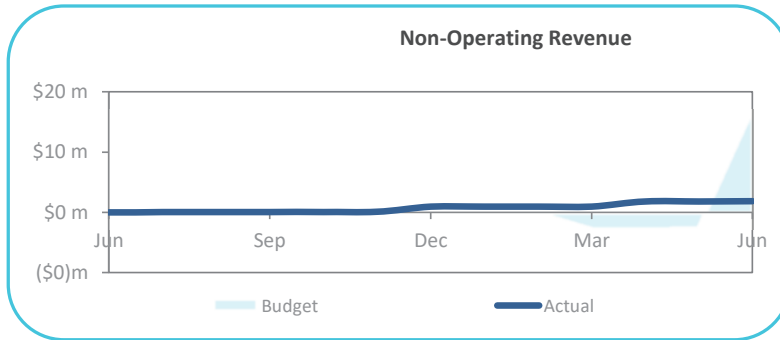
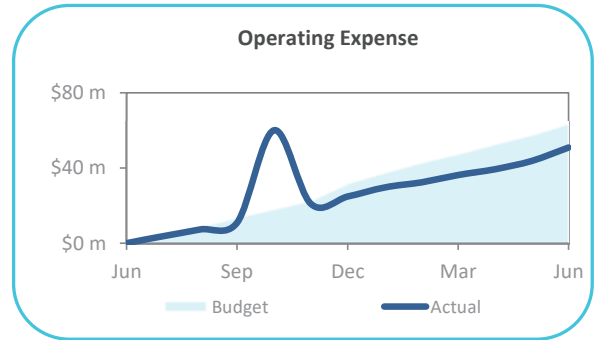
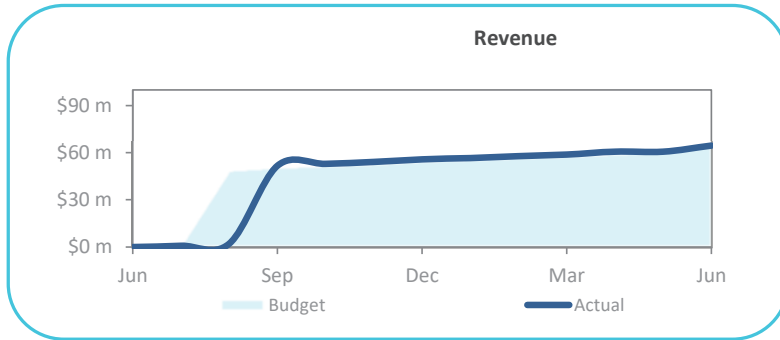
Particulars	Material Variance		Annual Budget \$	30 June 2023	
	\$	%		Year-to-Date Budget \$	Year-to-Date Actual \$
Opening funding surplus / (deficit)			5,040,193	5,040,193	5,040,193
Revenue from operating activities					
Rates			46,253,945	46,253,945	46,250,611
Operating grants, subsidies and contributions			1,473,586	1,473,586	2,314,279
Fees and charges	193,974	▲ 2.0%	9,591,829	9,591,829	9,785,803
Service charges	359,792	▲ 23.1%	1,554,800	1,554,800	1,914,592
Interest earnings	433,015	▲ 82.6%	524,498	524,498	957,513
Other revenue	272,781	▲ 39.7%	686,730	686,730	959,511
Profit on disposal of assets	1,597,280	▼ 100.0%	1,597,280	1,597,280	0
Share of net profit of associates accounted for using the equity method	416,668	▲ 33.3%	1,250,000	1,250,000	1,666,668
			62,932,668	62,932,668	63,848,977
Expenditure from operating activities					
Employee costs			(25,103,611)	(25,103,611)	(25,089,513)
Materials and contracts	2,293,072	▼ 9%	(25,722,460)	(25,722,460)	(23,429,388)
Utility charges	106,128	▼ 7%	(1,599,650)	(1,599,650)	(1,493,522)
Depreciation on non-current assets	9,934,933	▼ 100%	(9,951,643)	(9,951,643)	(16,710)
Interest expenses	60,513	▼ 26%	(235,875)	(235,875)	(175,362)
Insurance expenses			(341,342)	(341,342)	(361,947)
Other expenditure	303,438	▼ 45%	(668,276)	(668,276)	(364,838)
Loss on disposal of assets	26,417	▼ 100%	(26,417)	(26,417)	0
			(63,649,274)	(63,649,274)	(50,931,279)
Non-cash amounts excluded from operating activities			8,380,780	8,380,780	16,710
Amount attributable to operating activities			7,664,174	7,664,174	12,934,408
Investing activities					
Proceeds from non-operating grants, subsidies and contributor	2,118,034	▼ 46.3%	4,570,738	4,570,738	2,452,704
Proceeds from disposal of assets	3,836,396	▼ 96.1%	3,992,000	3,992,000	155,604
Payments for property, plant, equipment and infrastructure	9,136,881	▼ 57.8%	(15,813,407)	(15,813,407)	(6,676,526)
Amount attributable to investing activities			(7,250,669)	(7,250,669)	(4,068,217)
Financing Activities					
Proceeds from new borrowings			0	0	0
Transfer from reserves	9,909,165	▼ 100.0%	9,909,165	9,909,165	0
Payments for principal portion of lease liabilities			(20,068)	(20,068)	(20,069)
Repayment of borrowings			(3,038,586)	(3,038,586)	(3,037,690)
Transfer to reserves	9,706,686	▼ 79%	(12,304,209)	(12,304,209)	(2,597,523)
Amount attributable to financing activities			(5,453,698)	(5,453,698)	(5,655,281)
Closing funding surplus / (deficit)			0	0	8,251,103

Particulars	Material Variance		30 June 2023		
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
Revenue					
Chief Executive Office			500	500	3,007
Chief Executive Office			500	500	2,353
Communications and Engagement			0	0	655
Customer Relations			0	0	0
People and Culture			0	0	0
Governance and Strategy			0	0	0
Community Planning			1,249,662	1,249,662	1,136,891
Community Planning Office			500	500	12,086
Building Services			194,500	194,500	186,186
Community Development			29,556	29,556	26,776
Environmental Health	37,772	▼ 16.6%	226,880	226,880	189,108
Events, Arts and Funding			178,465	178,465	176,934
General Compliance			21,500	21,500	24,215
Library Services			19,261	19,261	24,058
Place Planning	207,301	▼ 59.7%	347,500	347,500	140,199
Urban Planning	125,829	▲ 54.4%	231,500	231,500	357,329
Finance			57,672,634	57,672,634	57,546,881
Aqualife	375,273	▼ 13.0%	2,888,145	2,888,145	2,512,872
Budgeting	1,597,280	▼ 100.0%	1,597,280	1,597,280	0
Corporate Funds	1,717,578	▲ 3.6%	47,326,397	47,326,397	49,043,975
Finance Office			0	0	175
Financial Services	136,659	▲ 22.4%	609,500	609,500	746,159
Technology and Digital Strategy			1,500	1,500	240
Leisurelife	127,503	▲ 6.3%	2,009,565	2,009,565	2,137,068
Parking	154,076	▼ 4.9%	3,135,997	3,135,997	2,981,921
Ranger Services			104,250	104,250	124,471
Operations			7,320,610	7,320,610	5,948,234
Asset Planning	292,415	▲ 15.9%	1,836,700	1,836,700	2,129,115
Environment			0	0	0
Fleet Services			5,000	5,000	12,057
Operations Office			1,100	1,100	586
Parks and Reserves	310,894	▼ 63.4%	490,347	490,347	179,453
Project Management			1,000	1,000	40
Property Development and Leasing			0	0	1,100
Street Improvement	76,697	▼ 81.9%	93,700	93,700	17,003
Street Operations	1,627,228	▼ 37.0%	4,397,056	4,397,056	2,769,828
Waste Services	343,347	▲ 69.3%	495,707	495,707	839,054
Total Revenue			66,243,406	66,243,406	64,635,013

Particulars	Material Variance		30 June 2023		
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
Operating Expense					
Chief Executive Office			(5,051,331)	(5,051,331)	(4,807,657)
Chief Executive Office	90,076	▼ 7%	(1,206,259)	(1,206,259)	(1,116,183)
Communications and Engagement	109,788	▼ 10%	(1,074,603)	(1,074,603)	(964,815)
Customer Relations	131,237	▲ 21%	(611,280)	(611,280)	(742,517)
Governance and Strategy	105,951	▼ 11%	(971,300)	(971,300)	(865,349)
People and Culture	69,096	▼ 6%	(1,187,889)	(1,187,889)	(1,118,793)
Community Planning			(10,330,624)	(10,330,624)	(9,342,439)
Building Services	55,643	▼ 9%	(599,590)	(599,590)	(543,947)
Community Development	181,778	▼ 14%	(1,314,352)	(1,314,352)	(1,132,574)
Community Planning Office			(966,336)	(966,336)	(988,096)
Environmental Health			(731,026)	(731,026)	(717,918)
Events, Arts and Funding	161,420	▼ 9%	(1,755,155)	(1,755,155)	(1,593,735)
General Compliance			(132,859)	(132,859)	(123,698)
Library Services			(1,417,457)	(1,417,457)	(1,431,438)
Place Planning	493,481	▼ 21%	(2,328,077)	(2,328,077)	(1,834,596)
Urban Planning	109,334	▼ 10%	(1,085,772)	(1,085,772)	(976,438)
Finance			(24,757,049)	(24,757,049)	(13,797,799)
Aqualife	109,410	▲ 3%	(3,329,826)	(3,329,826)	(3,439,236)
Budgeting	9,629,143	▼ 98%	(9,859,645)	(9,859,645)	(230,502)
Corporate Funds	157,197	▼ 27%	(586,760)	(586,760)	(429,563)
Finance Office			(875,557)	(875,557)	(853,950)
Financial Services	144,928	▼ 8%	(1,705,433)	(1,705,433)	(1,560,505)
Leisurelife	69,510	▼ 3%	(2,065,436)	(2,065,436)	(1,995,926)
Parking	162,287	▼ 8%	(2,099,438)	(2,099,438)	(1,937,151)
Ranger Services	29,552	▼ 4%	(789,791)	(789,791)	(760,239)
Technology and Digital Strategy	854,436	▼ 25%	(3,445,163)	(3,445,163)	(2,590,727)
Operations			(23,815,270)	(23,815,270)	(22,983,848)
Asset Planning	287,181	▼ 7%	(4,277,290)	(4,277,290)	(3,990,109)
Environment	90,224	▲ 39%	(229,662)	(229,662)	(319,886)
Fleet Services	45,746	▼ 122%	37,426	37,426	(8,320)
Operations Office	248,837	▲ 30%	(833,089)	(833,089)	(1,081,926)
Parks and Reserves	314,113	▼ 6%	(5,407,703)	(5,407,703)	(5,093,590)
Project Management	894,658	▼ 37%	(2,416,336)	(2,416,336)	(1,521,678)
Property Development and Leasing	194,382	▼ 24%	(821,942)	(821,942)	(627,560)
Street Improvement	35,383	▼ 3%	(1,298,725)	(1,298,725)	(1,263,342)
Street Operations	472,087	▼ 18%	(2,650,783)	(2,650,783)	(2,178,696)
Waste Services	981,574	▲ 17%	(5,917,166)	(5,917,166)	(6,898,740)
Total Operating Expense			(63,954,274)	(63,954,274)	(50,931,743)

Particulars	Material Variance		Annual Budget \$	30 June 2023		
	\$	%		Year-to-Date Budget \$	Year-to-Date Actual \$	
Capital Expense						
Chief Executive Office						
Chief Executive Office			0	0	0	
Communications and Engagement			0	0	0	
Customer Relations			0	0	0	
People and Culture			0	0	0	
Governance and Strategy			0	0	0	
Community Planning						
Building Services			(595,000)	(595,000)	(194,103)	
Community Development			0	0	0	
Community Planning Office			0	0	0	
Digital Hub			0	0	0	
Environmental Health			0	0	0	
Events, Arts and Funding			(10,000)	(10,000)	(3,636)	
General Compliance			0	0	0	
Library Services			0	0	0	
Place Planning	394,534	▼	67%	(585,000)	(585,000)	(190,466)
Urban Planning			0	0	0	
Finance						
Aqualife	129,000	▼	100%	(129,000)	(129,000)	0
Budgeting			0	0	0	
Corporate Funds			0	0	0	
Finance Office			0	0	0	
Financial Services			0	0	0	
Technology and Digital Strategy	105,874	▼	45%	(236,221)	(236,221)	(130,347)
Leisurelife			0	0	0	
Parking			0	0	0	
Ranger services			0	0	0	
Operations						
Asset Planning	435,929	▼	58%	(747,301)	(747,301)	(311,372)
Environment			0	0	0	
Fleet Services	374,520	▼	39%	(965,252)	(965,252)	(590,732)
Operations Office			0	0	0	
Parks and Reserves	1,621,515	▼	86%	(1,891,367)	(1,891,367)	(269,852)
Project Management			(25,000)	(25,000)	(34,806)	
Property Development and Leasing			0	0	0	
Street Improvement			0	0	0	
Street Operations	5,786,974	▼	55%	(10,485,766)	(10,485,766)	(4,698,792)
Waste Services	40,477	▼	8%	(487,000)	(487,000)	(446,523)
Total Capital Expense				(15,561,907)	(15,561,907)	(6,676,526)

Particulars	Material Variance		Annual Budget \$	30 June 2023	
	\$	%		Year-to-Date Budget \$	Year-to-Date Actual \$
Non-Operating Revenue					
Finance					
Corporate Funds	14,859,487	▼	16,526,155	16,526,155	1,666,668
		90%	16,526,155	16,526,155	1,666,668
Operations					
Fleet Services	59,431	▼	215,500	215,500	156,069
		28%	215,500	215,500	156,069
Total Non-Operating Revenue			16,741,655	16,741,655	1,822,737
Non-Operating Expense					
Finance					
Corporate Funds	11,274,572	▼	(16,929,853)	(16,929,853)	(5,655,281)
		67%	(16,929,853)	(16,929,853)	(5,655,281)
Total Non-Operating Expense			(16,929,853)	(16,929,853)	(5,655,281)
Non-Cash Items Adjustments					
(Profit) and Loss	1,530,863	▼	(1,530,863)	(1,530,863)	0
Depreciation	9,934,933	▲	9,951,643	9,951,643	16,710
Total Non-Cash Items Adjustments			8,420,780	8,420,780	16,710
Opening Surplus / (Deficit)			5,040,193	5,040,193	5,040,193
Closing Surplus / (Deficit)			0	0	8,251,103

Graphical Representation


Particulars	Brought Forward 1 July \$	Year To Date Actual \$
Current Assets		
Cash - Unrestricted	12,545,698	13,600,872
Cash - Reserves / Restricted	38,184,377	41,432,538
Receivables and Accruals	5,255,987	6,419,593
Inventories	335,342	335,342
	56,321,404	61,788,345
Less Current Liabilities		
Trade and Other Payables	(5,731,170)	(5,331,536)
Other Liabilities	(2,830,622)	(2,058,353)
Borrowings	(3,038,595)	(905)
Employee Related Provisions	(4,243,165)	(4,474,178)
Clearing Accounts	-	71,307
	(15,843,551)	(11,793,665)
Net Current Asset Position	40,477,853	49,994,680
Less		
Cash - Reserves / Restricted	(38,184,378)	(41,432,538)
Land held for resale	(311,945)	(311,945)
Current portion of lease liabilities	20,069	-
Current portion of borrowings	3,038,595	905
Estimated Surplus / (Deficiency) Carried Forward	5,040,193	8,251,103

Cash and Investments Analysis

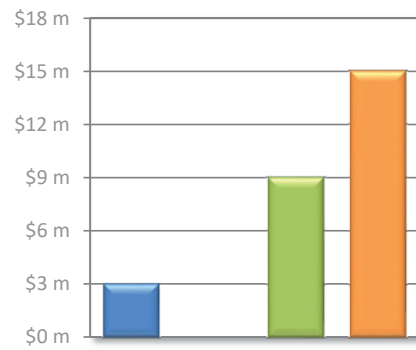
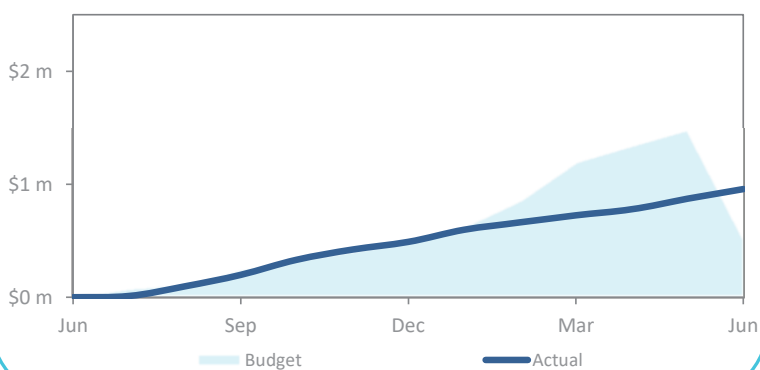
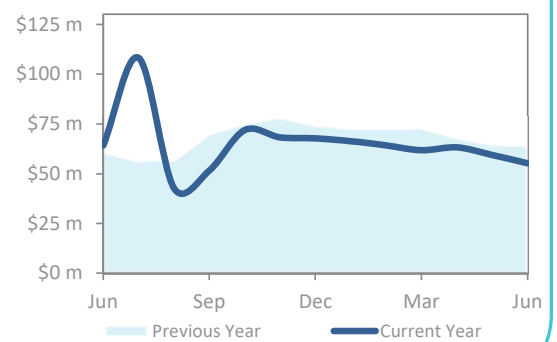
	Amount Invested \$	Interest Rate %	Term (Days)	Maturity Date	Projected Earnings \$	Percentage of Portfolio
Cash - Unrestricted						
CBA	14,199,233				11,603	26%
At Call	10,907,331		11am	Daily	0	
Online Saver	3,291,903	4.15	11am	Daily	11,603	
Total Cash - Unrestricted	14,199,233				11,603	26%
Cash - Restricted						
CBA	13,943,048				34,868	25%
At Call	4,050,520		11am	Daily	0	
Online Saver	9,892,528	4.15	11am	Daily	34,868	
NAB	10,000,000				434,000	18%
	10,000,000	4.34	365	15-Nov-23	434,000	
AMP	10,000,000				415,181	18%
	3,000,000	4.05	334	18-Jul-23	111,181	
	5,000,000	4.30	365	30-Aug-23	215,000	
	2,000,000	4.45	365	20-Sep-23	89,000	
BOQ	7,000,000				298,181	13%
	2,000,000	4.20	364	18-Sep-23	83,770	
	5,000,000	4.30	364	19-Jan-24	214,411	
Total Cash - Restricted	40,943,048				1,182,229	74%
Total Cash - Invested	55,142,281				1,193,832	100%

Cash and Investments Analysis
Portfolio Diversity

Institution	%
Judo	0
CBA	51
BOQ	13
MyState	0
AMP	18
NAB	18
	100

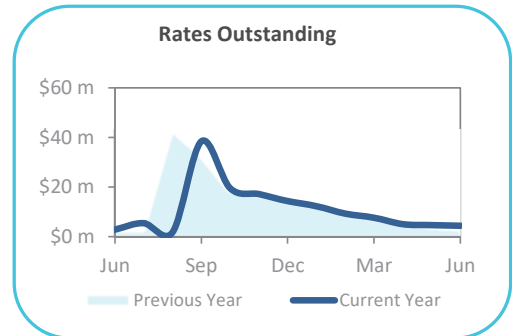

Investment Maturity Timing

Maturity	\$
Up to 30 days	3,000,000
31 - 60 days	0
61 - 90 days	9,000,000
90+ days	15,000,000
Total Investment	27,000,000


Interest Earnings

Total Cash Holdings


Rates Outstanding (Not Including Deferrals or Associated Fees and Charges)

	Total
Balance from Previous Year	2,811,184
Rates Levied - Initial	46,003,945
Rates Levied - Interims	246,666
Total Rates Collectable	49,061,795
Current Rates Collected To Date	41,832,000
Current Rates Outstanding	7,229,795



% Rates Outstanding	14.7%
% Rates Outstanding same time last year	11.2%

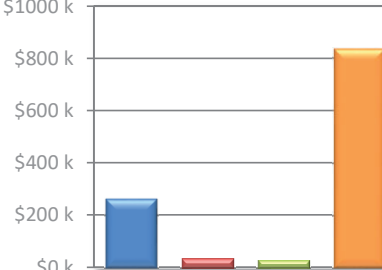
Lower collections to this time last year due to instalments and initial notice going out later

Sundry Debtors

Type	Total	30 Days	60 Days	90 Days	90+ Days
Grants and Subsidies	6,909	5,000	-	-	1,909
Property Rent	13,138	19,897	(6,759)	(0)	-
Aqualife Fees	21,522	21,942	185	315	(920)
Leisurelife Fees	75,493	75,222	132	-	139
Community Development Fees	27,994	10,489	2,099	-	15,406
Health Fees	2,196	1,464	(380)	-	1,112
Other Fees and Charges	41,163	34,811	985	-	5,367
Building and Planning Application Fees	1,211	414	-	-	797
Infringements - Parking	920,293	91,550	37,750	26,318	764,674
Infringements - Animals	33,990	1,400	400	1,076	31,115
Infringements - General	2,988	-	-	225	2,762
Infringements - Bush Fire	12,521	-	-	-	12,521
Infringements - Health	372	-	-	-	372
Total Sundry Debtors	1,159,789	262,190	34,412	27,934	835,253

Sundry Debtor Aged Analysis

Maturity	\$
Up to 30 days	262,190
31 - 60 days	34,412
61 - 90 days	27,934
90+ days	835,253
	1,159,789



The bar chart displays the Sundry Debtor Aged Analysis in thousands of dollars (\$ k). The Y-axis ranges from \$0 k to \$1000 k. The X-axis shows four maturity categories: Up to 30 days (blue bar), 31 - 60 days (red bar), 61 - 90 days (green bar), and 90+ days (orange bar). The 90+ days category has the highest value, exceeding \$800 k.

Grants and Contributions

Details		Budget	Receipt Status	
		\$	Invoiced	Remaining
Operating Funding				
Community Planning	42,500			
Event Sponsorships		(600)	10,000	(10,600)
Event Contributions		39,600	35,000	4,600
Library Services - Grants		2,500	1,200	1,300
Environmental Health		1,000	-	1,000
Community Development		2,056	2,056	(0)
Finance	945,530			
Federal Financial Assistance Grants		597,154	1,769,160	(1,172,006)
DFES ESL Commission		40,000	43,991	(3,991)
Parking		308,376	171,543	136,833
Ranger Services		8,750	5,208	3,542
Operations	126,000			
MRDWA Direct Grant and street lighting		97,000	105,686	(8,686)
Street Lighting Subsidy		29,000	28,918	82
Capital Funding				
Operations				
Blackoak Investments Ed Millen parklands		-	-	-
LPRP Zone 1 Community and Sports Club Facility		-	-	-
Street Operations Grants:				
Miller Street - Albany to Shepperton (MRRG)		209,956	167,965	41,991
Raleigh - Oats to Briggs		109,000	-	109,000
Berwick Street - Balmoral to Hill View (MRRG)		421,144	336,916	84,228
Roads to Recovery Projects		238,000	-	238,000
Shepperton & Miller Intersection (Blackspot)		350,000	186,667	163,333
Archer- Mint Streetscape Improvements		800,000	294,985	505,016
Star Street and Briggs Street (Blackspot)		80,382	80,383	(1)
Archer and Orrong Intersection (Blackspot)		100,000	-	100,000
Rutland Avenue Shared Path (Miller to Great Eastern Highway)		600,000	58,043	541,957
Harold Rossiter - Flood Lighting		390,000	-	390,000
Burswood Peninsula - Lighting Replacement		150,000	-	150,000
Archer Mint Streetscapes		548,850	411,638	137,212
Blackspot - Roberts & Orrong		69,834	-	69,834
Basinghall St RRG		1,598	1,599	(1)
Shade Sail		-	-	-
Department of Infrastructure Transport Regional Development Communicat		-	898	(898)
Hordern and McMillan Intersection (Blackspot)		238,085	238,086	(1)
Hordern and Geddes Intersection (Blackspot)		263,889	263,889	0
Etwell Street Local Centre Revitalisation		-	411,638	(411,638)
Total Cash Deposits		5,695,574	4,625,469	1,070,105

Reserve Funds Descriptions

The purposes for which funds have been set aside by Council, in Reserve Funds, are outlined below -

Building Renewal

To be used to fund renewal projects associated with Council's Building assets.

Cash-in-Lieu

To be used to assist in funding initiatives associated with payments received as cash in lieu of required obligations or works.

Community Art

To be used to fund the purchase and placement of art for the Council and Community.

COVID-19 Recovery Reserve

To be used to assist in funding recovery initiatives related to COVID-19.

Drainage Renewal

To be used to fund renewal projects associated with Council's Drainage infrastructure.

Edward Millen Site

To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.

Employee Entitlements

To be used to fund the Towns Long Service Leave, Annual Leave and Personal Leave requirements and is maintained by an annual contribution to the reserve.

Furniture and Equipment Renewal

To be used to fund renewal projects associated with Council's Furniture and Equipment assets.

Future Fund

To assist in funding projects and property purchases that diversify Council's revenue streams.

Future Projects

To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.

Harold Hawthorne - Carlisle Memorial

To be used to provide funds to assist in conducting future Spring Garden Competitions.

Information Technology Renewal

*To be used to fund renewal projects associated with Council's information technology assets.
significant insurance claims.*

Insurance Risk Reserve

To be used for the purpose of meeting the difference between premiums and claims in the event of any significant insurance claims.

Other Infrastructure Renewal

To be used to fund renewal projects associated with Council's Other infrastructure.

Parks Renewal

To be used to fund renewal projects associated with Council's Parks infrastructure.

Parking Benefits

To be used to accumulate funds including those from Parking Operations surpluses ; alleviating the impacts of intergenerational equity in funding major facilities.

Pathways Renewal

To be used to fund renewal projects associated with Council's Pathways infrastructure

Plant and Machinery Renewal

To be used to assist in the acquisition and replacement of the Town's Plant and Machinery.

Renewable Energy

To assist in investigating and funding renewable energy projects within the District.

Roads Renewal

To be used to fund renewal projects associated with Council's Roads Infrastructure

Underground Power

To assist in the funding of projects associated with the installation of underground power and associated landscaping.

Urban Forest Strategy

To assist in funding initiatives associated with the Urban Forest Strategy

Waste Management

To assist in the funding of waste management and waste minimisation strategies

Reserve Funds Transactions

	Annual Opening Balance \$	Transfer to Reserve \$	Transfer from Reserve \$	30 June 2023 Balance Actual \$	Balance Budget \$	Annual Revised Budget \$
Building Renewal	1,688,554	62,859	-	1,751,413	1,456,166	1,456,166
Cash-in-Lieu	-	-	-	-	-	-
Community Art	681,532	5,110	-	686,642	687,490	687,490
COVID-19 Recovery Reserve	-	-	-	-	-	-
Drainage Renewal	283,697	402,802	-	686,499	778,381	778,381
Edward Millen Site	2,032,430	15,679	-	2,048,110	2,049,710	2,049,710
Employees Entitlement Reserve	100,000	100,000	-	200,000	200,772	200,772
Furniture and Equip Renewal	668,073	5,336	-	673,410	515,209	515,209
Future Fund	11,134,576	127,308	-	11,261,884	12,378,375	12,378,375
Future Projects	460,601	1,364	-	461,964	464,154	464,154
Harold Hawthorn - Carlisle	183,957	1,415	-	185,372	185,377	185,377
Information Technology Renewal	1,145,697	8,970	-	1,154,667	1,158,593	1,158,593
Insurance Risk Reserve	460,842	3,545	-	464,387	464,399	464,399
Land Asset Optimisation	1,989,171	13,011	-	2,002,182	5,831,929	5,831,929
Other Infrastructure Renewal	1,343,910	104,536	-	1,448,446	731,501	731,501
Parks Renewal	1,407,579	16,102	-	1,423,681	360,465	360,465
Parking Benefits Reserve	200,000	50,000	-	250,000	416,544	416,544
Pathways Renewal	1,629,708	458,508	-	2,088,215	563,751	563,751
Plant and Machinery	1,081,845	503,808	-	1,585,653	1,113,030	1,113,030
Renewable Energy	281,730	2,167	-	283,897	283,905	283,905
Roads Renewal	5,796,710	190,114	-	5,986,824	4,454,528	4,454,528
Underground Power	4,359,563	(44,082)	-	4,476,629	4,737,104	4,737,104
Urban Forest Strategy	123,312	561,214	-	684,526	679,023	679,023
Waste Management	1,130,890	7,756	-	1,138,646	1,069,015	1,069,015
Public Open Space Development	489,491	-	-	489,491	489,491	489,491
	38,673,868	2,597,523	-	41,432,539	41,068,912	41,068,912

Capital Items

The following pages summarise the progress of the Capital Items.

For the purposes of these pages, the following indicators have been used -

Item Timing

This relates to how the item is tracking time-wise and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Behind
<input type="checkbox"/>	On-Track
<input checked="" type="checkbox"/>	In-Front

Budget Status

This relates to how the item is costing against the Revised Budget and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Over budget
<input type="checkbox"/>	On budget
<input checked="" type="checkbox"/>	Under budget

Completion Stage

This relates to where the item is currently, in terms of completion, and is displayed using the following indicators -

<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Not commenced
<input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Commenced
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Half-way completed
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/>	Nearing completion
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	Completed

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Land and Buildings			718,301	311,372
Renewal - Land and Buildings				
Airconditioning Replacement Program (Harold Hawthorn Centre)	☒	■ ■ ■ ■	21,000	21,014
Facility Lighting Replacement - Energy Efficiency (CEP)	☒	■ ■ ■ ■	25,000	45,323
LPRP Zone 1 Community and Sports Club Facility	□	■ □ □ □	0	0
Library - Fit out and Layout Changes (RFID)	□	■ ■ □ □	80,000	54,830
Aqualife - Gym Changeroom Refurbishments	□	■ ■ ■ ■	135,301	135,301
Leisurelife - Airconditioning Replacement Program	□	■ ■ ■ ■	97,000	44,770
Administration Centre - End of Trip Facilities	□	■ ■ ■ □	80,000	4,400
25m Pool Filter Replacement - Aqualife	□	■ ■ □ □	200,000	0
Aqualife - Pool Plant Renewal	☒	■ □ □ □	0	273
Airconditioning - Leisurelife - Renewal	☒	■ □ □ □	0	960
New - Land and Buildings				
Installation of Solar Panels - Depot	□	■ □ □ □	0	0
Upgrade - Land and Buildings				
Harold Hawthorn Centre Fire Service Upgrades	□	■ ■ ■ □	80,000	4,500

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Plant and Machinery			965,252	590,732
Renewal - Plant and Machinery				
105VPK Dual Cab Ute	<input type="checkbox"/>	■■■■■	35,000	0
Quintrex Dinghy	<input type="checkbox"/>	■■■■■	2,500	0
133VPK D-Max Retic	<input type="checkbox"/>	■■■□	39,000	0
134VPK D-Max Retic	<input type="checkbox"/>	■■■□	39,000	0
161VPK Truck Light	<input type="checkbox"/>	■■■□	15,000	0
170VPK Skid Steer Loader	<input type="checkbox"/>	■■■■■	0	0
Minor Plant Renewal	<input type="checkbox"/>	■■■■■	20,000	0
107VPK Nissan X Trail	<input type="checkbox"/>	■■■■■	38,000	0
1GVZ918 Subaru Impreza	<input type="checkbox"/>	■■■■■	12,000	0
113VPK Car 4 cylinder	<input type="checkbox"/>	■■■■■	10,000	0
123VPK Subaru Impreza	<input type="checkbox"/>	■■■■■	36,000	0
128VPK Subaru Impreza Sedan	<input type="checkbox"/>	■■■■■	10,000	0
1GRR126 Subaru Impreza Hatch	<input type="checkbox"/>	■■■■■	23,000	0
125VPK Dual Cab Ute	<input type="checkbox"/>	■■■□	32,000	0
132VPK Dual Cab Ute	<input type="checkbox"/>	■■■□	32,000	0
117VPK Street Improvement	<input type="checkbox"/>	■■■□	45,000	0
171VPK - Urban Planning	<input type="checkbox"/>	■■■■■	0	0
139VPK Hino Pro Ranger Tipper with Crane	<input type="checkbox"/>	■■■■■	212,000	208,733
177VPK Sweeper	<input type="checkbox"/>	■■■■■	232,000	0
135VPK Commodore Ute	<input type="checkbox"/>	■■■■■	34,000	0
148VPK D Max Single Cab Ute	<input type="checkbox"/>	■■■□	34,500	0
Minor Plant Renewal - Parks	<input checked="" type="checkbox"/>	■■■□	0	431
Vehicle Purchase - Rangers (122VPK)	<input checked="" type="checkbox"/>	■■■□	37,493	52,493
Plant Replacement - 1GRR126 - Plant 491 - Subaru Impreza	<input type="checkbox"/>	■■■□	26,759	26,759
Vehicle Purchase - Waste -141VPK - Plant 611 - Hako Citymaster 2250	<input checked="" type="checkbox"/>	■■■□	0	211,000
Plant Replacement - 139VPK - Plant 524 - MG EV	<input checked="" type="checkbox"/>	■■■□	0	37,255
Minor Plant Renewal	<input checked="" type="checkbox"/>	■■■□	0	16,216
Plant Replacement - 128VPK Plant#615 MG EV	<input checked="" type="checkbox"/>	■■■□	0	37,382
Plant Replacement - Quintrex Dinghy - New Motor	<input checked="" type="checkbox"/>	□□□□	0	464
Furniture and Equipment			645,000	446,523
Renewal -Furniture and Equipment				
Aqualife - Gym Equipment	<input type="checkbox"/>	■□□□	129,000	0
Leisurelife - Gym Equipment	<input type="checkbox"/>	■□□□	29,000	0
New - Furniture and Equipment				
Purchase of new bins - three bin Garden Organics System	<input type="checkbox"/>	■■■■■	487,000	446,523
Information Technology			236,221	130,347
New - Information Technology				
Risk Management Software	<input type="checkbox"/>	■□□□	18,000	0
Software - Asset Management System	<input type="checkbox"/>	■□□□	6,600	6,600
Laptop Dispenser - Library	<input type="checkbox"/>	■□□□	76,363	33,332
Recruitment Software (HR)	<input checked="" type="checkbox"/>	■■■□	0	23,607
Renewal - Information Technology				
IT Equipment Renewal	<input type="checkbox"/>	■□□□	32,416	32,416
Upgrade - Information Technology				
CCTV Upgrades to Town Facilities - Rangers and Parking	<input type="checkbox"/>	■□□□	20,000	0
System Upgrade - Authority 7	<input checked="" type="checkbox"/>	■□□□	32,842	34,393
CCTV Upgrades to Town Facilities - Aqualife, Leisurelife and Library	<input type="checkbox"/>	■□□□	50,000	0

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Roads			7,128,425	4,507,136
Renewal - Roads				
Mars Street East - President to Kew	☒	■ ■ ■ ■	86,570	125,955
Miller Street - Albany to Shepperton (MRRG)	☒	■ ■ ■ ■	316,277	338,009
Raleigh - Oats to Briggs	□	■ ■ ■ ■	293,765	219,786
Read Street - Withnell to Oats	□	□ □ □ □	0	0
Colombo Street South - Gloucester to Berwick	□	■ ■ ■ ■	84,698	81,854
Berwick Street - Balmoral to Hill View (MRRG)	□	■ ■ ■ □	633,839	523,214
Etwell Street - Road and Roundabout Renewal	☒	■ ■ ■ ■	0	100,513
Roads to Recovery Projects	□	■ ■ ■ ■	238,000	0
Burlington Street/Leichardt Street Intersection Upgrade	□	■ ■ ■ □	95,000	66,355
Briggs Street/Harris Street - Compact Roundabout	□	■ □ □ □	40,000	0
ROW 46 Upgrade	□	■ □ □ □	162,677	0
Crack Sealing 2022/23		□ □ □ □	146,887	0
Upgrade - Roads				
Shepperton & Miller Intersection (Blackspot)	□	■ □ □ □	350,000	0
Archer- Mint Streetscape Improvements	□	■ □ □ □	1,600,000	117,807
Bone Street/Upton Intersection Upgrade	□	■ ■ ■ ■	45,628	45,629
Withnell Street - Swansea to Read	□	□ □ □ □	0	0
Star Street and Briggs Street (Blackspot)	□	■ □ □ □	80,382	80,383
Archer and Orrong Intersection (Blackspot)	□	■ □ □ □	100,000	5,826
Archer/Mint Street Upgrade - Stage 1	☒	■ ■ ■ ■	2,197,350	2,250,203
Roberts Road and Orrong Intersection	□	■ □ □ □	122,000	6,655
Etwell Street Local Centre Revitalisation	□	■ ■ ■ □	25,000	22,977
Hordern and Geddes Intersection (Blackspot)	☒	■ ■ ■ ■	263,888	270,859
Hordern and McMillan Intersection (Blackspot)	☒	■ ■ ■ ■	238,085	239,531
Basinghall Street - Albany to Berwick MRRG	□	■ ■ ■ ■	1,610	1,610
Kitchener Avenue - Harper to Duncan	☒	■ ■ ■ □	3,905	7,108
Albany Highway - Mint Street Intersection	□	■ ■ ■ ■	1,594	1,595
Kitchener Way- Burswood to Kitchener	□	■ ■ ■ ■	1,270	1,270

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Drainage			114,850	22,350
Upgrade - Drainage				
Drainage - President Street and Sandra Place Flood Control	<input type="checkbox"/>	■□□□	92,500	0
Renewal - Drainage				
Drainage Works - General	<input type="checkbox"/>	■□□□	9,359	9,359
Unplanned Renewal Projects	<input type="checkbox"/>	■□□□	12,991	12,991
Pathways			2,349,893	108,087
Renewal - Pathways				
Paths - Harris St - Sandra to Briggs (South side)	<input type="checkbox"/>	■□□□	0	0
Victoria Park Drive - Roger Mackay Dr and Marlee Loop	<input type="checkbox"/>	■□□□	150,000	14,760
Victoria Park Drive (Roger Mackay and Marlee Loop)	<input type="checkbox"/>	■□□□	400	400
McKay Street - Marquis Street and Curtin University	<input type="checkbox"/>	■□□□	8,116	8,117
New - Pathways				
Rutland Avenue Shared Path (Miller to Great Eastern Highway)	<input type="checkbox"/>	■□□□	2,191,377	84,811
Paths - Watts Place - Turner to End	<input type="checkbox"/>	■□□□	0	0
Parks			2,476,367	472,148
Renewal - Parks				
Rotary Park - Playground and EcoZoning	<input type="checkbox"/>	■□□□	250,000	151,133
Upgrade - Parks				
Kent St Sandpit	<input type="checkbox"/>	■□□□	0	0
GO Edwards Park Upgrade - Stage 5	<input type="checkbox"/>	■□□□	80,000	48,570
Harold Rossiter - Flood Lighting	<input type="checkbox"/>	■□□□	521,367	49,910
Higgins Park - Floodlight Upgrade	<input type="checkbox"/>	■□□□	1,040,000	16,057
New - Parks				
Victoria Park Green Basins Program (UFS)	<input type="checkbox"/>	■□□□	75,000	6,000
Urban Centre Greening Program (UFS)	<input type="checkbox"/>	■□□□	65,000	0
Victoria Park Leafy Street Program (UFS)	<input type="checkbox"/>	■□□□	290,000	160,563
Urban Ecosystems Program (UFS)	<input type="checkbox"/>	■□□□	155,000	23,903
Macmillan Precinct Masterplan	<input type="checkbox"/>	□□□□	0	0
Edward Millen Park - Masterplan	<input type="checkbox"/>	■□□□	0	0
Upgrade - Higgins Park Tennis Club - Court Modifications	<input checked="" type="checkbox"/>	□□□□	0	4,183
McCallum Park Active Area	<input checked="" type="checkbox"/>	■□□□	0	11,829

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual Actual
Other Infrastructure			927,598	87,831
Renewal - Other Infrastructure				
Street Furniture - Bus Shelters	<input type="checkbox"/>	■□□□	0	0
Street Lighting - Albany Highway and Laneways	<input type="checkbox"/>	■□□□	0	0
Burswood Peninsula - Lighting Replacement	<input type="checkbox"/>	■□□□	150,000	0
Rathay Street - Structural Wall Renewal	<input type="checkbox"/>	■□□□	77,598	77,598
Old Spaces, New Places Project No.3 - Western Gateway (Capital)	<input type="checkbox"/>	□□□□	150,000	0
Pedestrian Infrastructure Improvements	<input type="checkbox"/>	■□□□	145,000	60
Paid Parking Ticket Machine Infrastructure Upgrade	<input type="checkbox"/>	□□□□	0	0
Street Furniture - Bike Stations and Hoops		□□□□	5,000	4,167
Upgrade - Other Infrastructure				
Roads - ACROD Bay - Camberwell Street	<input type="checkbox"/>	■□□□	0	0
Upgrade - ROW 59	<input type="checkbox"/>	■□□□	0	0
ROW 33	<input type="checkbox"/>	■□□□	390,000	2,370
Old Spaces New Places No.3 - Western Gateway	<input type="checkbox"/>	■□□□	0	0
New - Other Infrastructure				
Kensington Bushland - Artwork	<input type="checkbox"/>	■□□□	0	0
Purchase and Installation of Parking Meters	<input type="checkbox"/>	■□□□	0	0
Art Acquisitions	<input type="checkbox"/>	□□□□	10,000	3,636